







A FRENCH EXPERIENCE

From Inspection to Control and Audit

A Culture of Inspection

In each Ministry there is a General Inspection or General Control Unit

It carries out a two-sided activity:

- Checking (inspection) and counseling the Ministers
- The inspection unit is made up of high profile civil servants

A Culture of Inspection

Some administrative structures have both internal and external control units

e.g. the Ministry of Budget and Finances

- General Inspection and General Control
- Central administrative structures comprising deconcentrated units have specific inspection or control divisions for the respective de-concentrated units

A Progressive Approach

Adoption by the public sector of quality accounting standards and rules from the private sector

Steering role in this approach: the DGCP – General Directorate of Public Sector Accounting (today the DGFIP – General Directorate of Public Finances)

- It is the state accountant
- It is the partner of the Certifying Body
- It is the contact point for all central administrative structures

A Progressive Approach

Implementation of the Framework on Internal Financial and Accounting Control starting with 2001

Support from external consultancy companies in order to formalize the Guidelines

Permanent cooperation with the Court of Auditors

An adapted draft issued by the Court of Auditors

An administrative organization tailored to the demands of internal control

A Progressive Implementation of the Theory of Public Audit

Joint leadership ensured by DGFIP and the Court of Auditors

- Court of Auditors DGFIP relation
- Creation of control and inspection bodies

Cooperation with organizations in charge with audit standards (French Institute for Internal Audit and Control)

Passing the System Regulations

Decree of June 28, 2011

Prime Minister's Circular of June 30, 2011

Decree of November 7, 2012

Nowadays: a Shared Culture

Leading role of budget controllers and ministry accountants

Special structures set up within each ministry